



NON-HAZARDOUS LIQUID WASTE TRANSPORTERS PERMIT APPLICATION

Groundwater Discharges Section, Division of Water
DE Department of Natural Resources and Environmental
Control
89 Kings Highway, Dover DE 19901
(302) 739-9948

1. Permit Number (For renewals only):	DE-WH-1015
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2. Company Information

Company Name: Interstate Supplies LLC	Telephone: 732-231-5010
	Fax:

Address (street, city, state and zip code): 467 Wrightstown Sykesville Road, Wrightstown, New Jersey, 08562

Company Email Address & Contact Name: sales@interstatesupplies.com, Nicole Murray

3. Owner/President Business Information

Name: Nicole Murray	Business Telephone: 7322315010
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Business Address if different from above (street, city, state and zip code):

4. Vehicle(s) Information (Attach additional sheets if necessary to identify each vehicle used for transport.)

	Make	Model	Year	Vehicle Type (Tank, Trailer, Etc.)	License Plate Number	State of Registration	Capacity (gal)
1	ford	f750	2026	truck	xslr24	New Jersey	1,100
2	ford	f750	2026	truck	xslr25	New Jersey	1100

* Please submit a Certificate of Insurance for each vehicle listed demonstrating commercial automobile liability insurance with a combined single limit of at least \$100,000.

*Certificate of insurance uploaded: **Certificate_UB-2T116877-25-42_4713194.pdf**, **Certificatedn.pdf***

5. Please Check Type(s) of Waste Being Transported and Provide the Information Requested in the Indicated Sections for Each Waste Type Checked

		Waste Type	Quantity Collected
	✓		
i.		Septage	gal/yr
ii.		Holding Tank Waste	gal/yr
iii.		Grease Trap Waste and/or Cooking Oil Waste	gal/yr
iv.	✓	Portable Toilet Waste	10,000 gal/yr
v.		Municipal or Industrial Biosolids	# wet tons/yr
vi.		Sludge From Package Treatment Plants	# wet tons/yr
vii.		Other Non-Hazardous Liquid Waste	gal/yr

Documents required for all new permit applications *and* renewals:

- Attach an Operation Plan detailing the following:
 - a spill reporting and clean-up plan,
 - plans for cleaning vehicles,
 - recordkeeping procedures and
 - days and hours of operation.
- Attach a list of all disposal facilities to be used. Include a copy of the permit/authorization letter from each disposal facility stating the company is currently authorized to discharge the requested waste stream (i.e. septage, holding tank waste, portable toilet waste, etc.) to the facility. Authorization documentation is required for both new and renewal applications.

7 DelC §6023(d): No person shall haul, convey or transport any liquid waste in any container without a license issued by the Department.

Septage
<p>1. Attach a list of all Class F Licensees currently working for the company.</p> <p>If there are no Class F licensees currently working for the company, please note according to Section 4.1.6 of the State of Delaware Regulations Governing the Design, Installation and Operation of On-Site Wastewater Treatment and Disposal Systems, all individuals who will be responsible for removal, transportation or disposal of the solid and liquid contents of septic tanks, cesspools, grease traps, seepage pits, holding tanks, portable toilets or other wastewater treatment or disposal facilities must obtain a Class F license before pumping. In order for an individual to obtain a Class F license.</p>
Class F Licenses uploaded:

Holding Tanks
<p>1. Attach a list of all Class F Licensees currently working for the company.</p> <p>If there are no Class F licensees currently working for the company, please note according to Section 4.1.6 of the State of Delaware Regulations Governing the Design, Installation and Operation of On-Site Wastewater Treatment and Disposal Systems, all individuals who will be responsible for removal, transportation or disposal of the solid and liquid contents of septic tanks, cesspools, grease traps, seepage pits, holding tanks, portable toilets or other wastewater treatment or disposal facilities must obtain a Class F license before pumping. In order for an individual to obtain a Class F license.</p>
Class F Licenses uploaded:

Grease Trap Waste and/or Cooking Oil Waste
1. Attach a list of all disposal facilities to be used.
2. Attach a list of all Class F Licensees currently working for the company. If there are no Class F Licensees currently working for the company, please note according to Section 4.1.6 of the State of Delaware Regulations Governing the Design, Installation and Operation of On-Site Wastewater Treatment and Disposal Systems, all individuals who will be responsible for removal, transportation or disposal of the solid and liquid contents of septic tanks, cesspools, grease traps, seepage pits, holding tanks, portable toilets or other wastewater treatment or disposal facilities must obtain a Class F license before pumping. For a Class F License application, please contact the Licensing Coordinator at 302-739-9948.
Grease Trap Waste Disposal Facilities to be used: Class F Licenses Uploaded:

Portable Toilets
1. Attach a list of all Class F Licensees currently working for the company. If there are no Class F Licensees currently working for the company, please note according to Section 4.1.6 of the State of Delaware Regulations Governing the Design, Installation and Operation of On-Site Wastewater Treatment and Disposal Systems, all individuals who will be responsible for removal, transportation or disposal of the solid and liquid contents of septic tanks, cesspools, grease traps, seepage pits, holding tanks, portable toilets or other wastewater treatment or disposal facilities must obtain a Class F license before pumping.
Class F Licenses uploaded: joseph murray On-Site Wastewater Liquid Waste Hauler (Class F) License copy.pdf
3. Quantity of portable toilets you own: 290

Municipal and Industrial Biosolids
1. Identify all Facilities the company will service by attaching a table listing the following: Facility Name of Sludge Generator # Estimated Volume of Sludge to be Transported # Disposal Facility* * If sludge is to be land applied, include the current Agricultural Utilization Permit Number for that facility.
Municipal and Industrial Biosolids <i>Disposal Facilities:</i>
2. Provide transportation routes from all generating facilities to all applicable disposal facilities.
Municipal and Industrial Biosolids <i>Transportation Routes:</i>
3. Indicate any treatment the sludge has undergone before transportation (for example anaerobic digestion, aerobic digestion, lime stabilization, composting, or dewatering).

Sludge Treatment Description Upload:

4. Provide results of a laboratory analysis of a representative sample of the sludge which was obtained not more than 6 months before submission of the application unless these results would be submitted as a part of the land application program. The analysis shall include, as a minimum, percent solids, pH, and the dry weight concentration of total nitrogen, ammonium, nitrate, total phosphorous, total potassium, cadmium, copper, mercury, nickel, lead, zinc, arsenic, selenium, and molybdenum.

Sludge From Package Treatment Plants Laboratory Analysis Uploaded:

Sludge From Package Treatment Plants

1. Identify all Facilities the company will service by attaching a table listing the following:
Facility Name of Sludge Generator # Estimated Volume of Sludge to be Transported # Disposal Facility*
* If sludge is to be land applied, include the current Agricultural Utilization Permit Number for that facility.

Sludge From Package Treatment Plants *Disposal Facilities:*

2. Provide transportation routes from all generating facilities to all applicable disposal facilities.

Sludge From Package Treatment Plants *Transportation Routes:*

3. Indicate any treatment the sludge has undergone before transportation (for example anaerobic digestion, aerobic digestion, lime stabilization, composting, or dewatering).

Sludge Treatment Description Upload:

4. Provide results of a laboratory analysis of a representative sample of the sludge which was obtained not more than 6 months before submission of the application unless these results would be submitted as a part of the land application program. The analysis shall include, as a minimum, percent solids, pH, and the dry weight concentration of total nitrogen, ammonium, nitrate, total phosphorous, total potassium, cadmium, copper, mercury, nickel, lead, zinc, arsenic, selenium, and molybdenum.

Sludge From Package Treatment Plants Laboratory Analysis Uploaded:

Other Non-Hazardous Liquid Wastes

1. Describe the source, nature and make-up of the non-hazardous liquid waste to be transported.

2. Will any of the wastes contain petroleum products (i.e. oil, gas, grease, etc.)?
_____ Yes ___ No :

* Transportation of liquid wastes containing any petroleum products will require a permit from the Division of Waste & Hazardous Substances (302-739-9400).

Operating Plan

Attach an Operation Plan detailing the following: a spill reporting and clean-up plan, plans for cleaning vehicles, recordkeeping procedures and days and hours of operation.

Operating Plan Upload: *operating plan.pdf*

Disposal Facilities

Attach a list of all disposal facilities to be used. Include a copy of the permit/authorization letter from each disposal facility stating the company is currently authorized to discharge the requested waste stream (i.e. septage, holding tank waste, portable toilet waste, etc.) to the facility.

Disposal Facilities Upload: *Permission Letter Interstate Supplies DBA Pottys Plus 01-08-2025.pdf*

Proof of Bond (If applicable)

Proof of Bond - Part III B, Section 500 of the Guidance and Regulations Governing the Land Treatment of Wastes directs, as a requirement for keeping a permit issued under these Regulations, the permittee to file a bond or other security in the amount of Five Thousand Dollars (\$5,000) with the Department. The bond is to be payable to the Department and the obligation of the bond shall be conditioned upon the fulfillment of all requirements related to the permit. If this application is for permit renewal, please submit a copy of the current Transporters Bond certification.

Proof of Bond Upload:

8. Certification

I certify that all information submitted as part of this application is true and correct to the best of my knowledge and belief.

Printed Name of Applicant:
Nicole Murray

Date Submitted via DNREC ePermitting:
2026-01-28 15:30:08

State of Delaware
Department of Natural Resources
and Environmental Control

This certifies that
joseph murray
has been issued a

On-Site Wastewater Liquid Waste Hauler (Class F) License
License Number: **6275F**

Issued: 01/01/2026

Expires: 12/31/2026



Signature of Licensee

Sarah Silves, Licensing Program Coordinator
DNREC Division of Water

This license issued by the Secretary of the Department of Natural Resources and Environmental Control pursuant to the authorities set forth in 7 Del C Ch 60, Section 6023. Regulations Governing the Design, Installation and Operation of On-Site Wastewater Treatment and Disposal Systems Delaware Administrative Code 7101.

For questions related to small systems in:

New Castle County
call 302-739-9947

Kent County
call 302-739-9947

Sussex County
call 302-856-4561

For questions related to large systems, call 302-739-9948.

Division of Water Licensing Program
302-739-9116 · DOWLicensing@delaware.gov

24 Hour Environmental Emergency Hotline:
800-662-8802



License Card

Licensee, please cut your license card out and keep with you at all times when conducting business under this license.

License Conditions

- 1) All activity shall be performed in accordance with The Regulations Governing the Design, Installation and Operation of On-Site Wastewater Treatment and Disposal Systems, amended January 11, 2014.
- 2) The activity authorized by the license shall only be performed under the name of the person on the face of the license.
- 3) The licensee is responsible for correct and complete information submitted to the Department (address, telephone number, employer, etc.).
- 4) The licensee is responsible for providing proof of ten (10) annual continuing education training hours relating to wastewater. Carryover credit hours from a previous year are not accepted.
- 5) For all new licensees, please refer to the chart below for continuing education training requirements for the current calendar year only.
If your license is issued in:
 - * January - April (required to complete 10 hours)
 - * May - July (required to complete 8 hours)* August - October (required to complete 6 hours)
 - * November - December (required to complete 0 hours)
- 6) Licenses issued are not transferable and expire on December 31st of each year.
- 7) All Class F licensees shall operate under a valid State of Delaware Non-Hazardous Liquid Waste Transporters Permit.
- 8) All Class F licensees shall be knowledgeable of the Non-Hazardous Liquid Transporters Permittee's Plan for the Prevention, Control and Clean-up of Accidental Discharges. A copy of the Plan is to be maintained on file with the Department.
- 9) All Class F licensees shall operate under a \$5,000 performance bond, or other form of security, is maintained on file with the Department for the duration of licensing.
- 10) All Class F licensees shall keep a copy of their Class F license identification card available for verification while performing any Class F license related work.
- 11) All Class F licensees shall enter into a "Sewage Holding Tank Maintenance Contract" with the property owner prior to pumping out holding tanks. A copy of the contract document must be submitted to the Department within 15 days of signing the contract.
- 12) All Class F licensees shall enter into a "Grease Trap Maintenance Contract" with the property owner prior to pumping out grease traps. A copy of the contract document must be submitted to the Department within 15 days of signing the contract. Class F licensees may not enter into a "Grease Trap Maintenance Contract" unless the Class F licensee has an approved facility to dispose of grease trap waste identified in the Non-Hazardous Liquid Waste Transporters Permit that he /she is operating under.
- 13) All Class F licensees shall not co-mingle septage and grease trap waste, unless specifically approved, in writing, by the facility(ies) that will be receiving the grease trap waste.
- 14) All Class F licensees shall conduct business in a manner that is compliant with the Safety, Tank Access and Tank Cleaning provisions of Section 7101 of the Delaware Administrative Code, as amended or revised.

15) All Class F licensees shall submit quarterly reports documenting the location, the 911 mailing address, and amount of septage removed in total gallons. This requirement becomes effective one (1) year after promulgation of these Regulations.



10/11/24

DNREC

Dear DNREC,

****Spill Response Plan for Non-Hazardous Seepage Waste****

****1. Purpose****

This Spill Response Plan is designed to establish procedures to manage and control spills or leaks of non-hazardous seepage waste to prevent environmental contamination, protect health and safety, and ensure a proper response to such events.

****2. Scope****

The plan applies to all personnel, facilities, and operations that handle, store, or transport non-hazardous seepage waste. Non-hazardous seepage waste includes any liquid or semi-solid materials that do not pose a significant risk to health or the environment if released.

****3. Spill Prevention and Preparedness****

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3.1. **Training and Awareness**

- Personnel must be trained in spill prevention, recognition, and response procedures.
- Conduct regular training exercises to ensure staff are familiar with response protocols.

3.2. **Spill Prevention Measures**

- Store non-hazardous seepage waste in leak-proof containers.
- Regularly inspect storage areas, containers, and equipment to identify any potential leakage points.
- Utilize secondary containment measures, such as spill pallets or containment berms, to prevent seepage from spreading in case of leaks.

3.3. **Spill Response Equipment**

Ensure the following equipment is readily available and maintained:

- Absorbent materials (pads, socks, or booms)
- Spill containment kits (shovels, buckets, etc.)
- Personal protective equipment (PPE) such as gloves, boots, and safety glasses
- Communication devices (phones or radios)

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4. Spill Response Procedures

4.1. **Initial Response**

1. **Assess the Situation:**

- Determine the source, volume, and type of seepage.
- Identify immediate safety hazards (e.g., slip hazards, electrical hazards).

2. **Protect Personnel and the Environment:**

- If necessary, evacuate the area to ensure personnel safety.
- Use appropriate PPE based on the nature of the seepage.

3. **Stop the Source:**

- If safe, stop the seepage by closing valves, plugging leaks, or shutting down equipment.

4. **Notify Supervisors:**

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- Report the spill to supervisors and designated response team members immediately.

4.2. **Containment and Control**

- Use absorbent materials (pads, booms) to contain and control the spread of seepage.
- Create a dike or berm around the seepage area to prevent further migration.
- For larger spills, use portable containment pools or barriers to prevent seepage from reaching storm drains, waterways, or soil.

4.3. **Cleanup Procedures**

- Use absorbents to clean up small volumes of seepage.
- For larger volumes, use shovels or vacuums to remove pooled liquids.
- Place all contaminated materials (absorbents, soil, etc.) in designated disposal containers.

4.4. **Disposal of Waste and Contaminated Materials**

- Dispose of non-hazardous seepage waste and contaminated materials according to local regulations and company procedures.
- Label containers with the type of waste and date of collection.

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- Arrange for appropriate waste disposal or treatment.

4.5. **Decontamination**

- Decontaminate tools, equipment, and personnel (if necessary) after spill cleanup.
- Use appropriate cleaning agents or detergents as recommended.

5. Reporting and Documentation

- Record all spill events, including date, time, location, volume, cause, and response actions.
- Submit a spill report to the designated environmental or safety officer.
- Review spill events during safety meetings to identify corrective actions or improvements.

6. Plan Review and Updates

- Review and update the spill response plan annually or whenever there are changes to operations, materials, or personnel.
- Conduct spill response drills periodically to ensure readiness and update the plan based on lessons learned.

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7. Contact Information

Provide a list of emergency contacts, including:

- Spill Response Team Leader
- Safety or Environmental Officer
- Emergency Services (fire department, local environmental authorities)

Portable Toilet Business Operations Plan

1. **Cleaning Vehicles Plan**

To ensure that vehicles are maintained properly and reflect a professional image:

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****Daily Maintenance**-**

****Before Shift:**** Check fuel, tire pressure, oil levels, and fluid levels (coolant, brake fluid, etc.).

- ****After Shift:**** Wash exterior, empty trash bins, and clean the interior.

- ****Routine Maintenance:**** Schedule regular oil changes, brake checks, and mechanical inspections every 5,000 miles or as per manufacturer's guidelines.

****Cleaning Supplies:****

- Stock vehicles with cleaning supplies such as detergents, disinfectants, brushes, gloves, masks, water hoses, and mops.

- Ensure each vehicle has a sufficient supply of fresh water and tanks for waste storage.

****Waste Management:****

- Each vehicle should be equipped to handle waste transfer and cleaning in compliance with local health and safety regulations.

- Maintain a schedule for waste disposal at licensed facilities, tracking date, time, and volume.

****Vehicle Cleanliness Standards:****

- Vehicles should be cleaned daily or immediately after any spills or messes occur.

- The exterior of the vehicle should be washed twice weekly to maintain a professional appearance.

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2. **Record Keeping Procedures**

Maintain accurate records for compliance, operational efficiency, and customer service tracking.

Customer Records:

- Track customer details, including name, contact information, service locations, and contract terms.
- Maintain service logs indicating date and time of servicing, technician's name, and any notes on the condition or repairs needed.

Service Logs:

- Log each cleaning service with a checklist of tasks completed, including toilet cleaning, restocking, and waste removal.
- Record any issues encountered, such as broken parts, cleaning requirements, or customer complaints.

Vehicle Logs:

- Record mileage, maintenance dates, and any mechanical issues.
- Document daily checks of vehicle condition, including tire pressure and fluid levels

Compliance Records:

- Keep a log of all waste disposal activities, including date, volume, and disposal site information.
- Maintain copies of all permits and licenses required for waste handling and transportation.

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****Financial Records:****

- Use accounting software to track expenses, income, and employee payroll.
- Record all transactions with vendors and customers, including invoices and receipts

3. **Days and Hours of Operation**

Establish consistent service availability to ensure customer satisfaction and efficient operations.

****Regular Business Hours:****

- ****Monday to Friday:**** 7:00 AM – 5:00 PM
- ****Saturday:**** 8:00 AM – 12:00 PM (for emergency services or customer service)
- ****Sunday:**** Closed (emergency service only)

****Emergency Service Hours:****

- 24/7 emergency services available for customers needing immediate assistance outside of regular business hours

****Holiday Schedule:****

- Provide a list of observed holidays when regular services may be unavailable. Offer emergency services during holidays for an additional fee.

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****Employee Scheduling:****

- Ensure that service technicians are scheduled to cover all business hours, including on-call availability for emergency services.
- Rotate shifts as necessary to prevent employee burnout and ensure proper coverage.

This plan ensures efficient operation and maintenance, compliance with regulations, and exceptional customer service for a portable toilet business. Adjustments can be made based on business size, number of customers, and geographical considerations.

Warm regards,

Nicole Murray
Managing Member

732-231-5010



sales@interstatesupplies.com



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Wrightstown NJ 08562



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DELAWARE COUNTY REGIONAL WATER QUALITY CONTROL AUTHORITY

P.O. BOX 999 • CHESTER, PA 19016-0999

September 23, 2025

VIA EMAIL
READ RECEIPT REQUESTED

Via email – sales@interstatesupplies.com

Nicole Murray
Interstate Supplies LLC
dba Pottys Plus
467 Wrightstown Sykesville Road
Wrightstown, NJ 08562

RE: Septic Waste Hauler Permit #092325

Dear Ms. Murray:

DELCORA has completed its review of your Permit Application and Certificate of Insurance, and all documents are in order.

Enclosed is Permit #092325, which is valid for two (2) years. A copy of DELCORA's Resolution No. 2011-08 and Pricing Resolution No. 2023-08 are also enclosed.

Sincerely,

Christopher L. Lenton
Managing Director

CLL:smf
Enclosures

cc: M. DiSantis
V. DiSantis
Sludge Team
Permit File w/complete permit & original application

DELAWARE COUNTY REGIONAL WATER
QUALITY CONTROL AUTHORITY
(DELCORA)

WASTE HAULER PERMIT

FOR SEPTAGE OF DOMESTIC ORIGIN, HOLDING TANKS,
DOMESTIC OR INDUSTRIAL WASTEWATER, GREASE TRAPS

PERMIT #092325

Waste Hauler's Name: INTERSTATE SUPPLIES LLC
DBA POTTYS PLUS
Mailing Address: 467 WRIGHTSTOWN SYKESVILLE ROAD
WRIGHTSTOWN, NJ 08562
Authorized Representative: NICOLE MURRAY
Phone: 732-592-1800
Email: SALES@INTERSTATESUPPLIES.COM

is hereby authorized to discharge hauled septage to the Western Regional Treatment Plant (WRTP) located at 3201 West Front Street, Chester, Pennsylvania in accordance with the conditions set forth in this permit and Standard Conditions for Permits. Compliance with this permit does not relieve the permittee of its obligation to comply with any or all applicable pretreatment regulations, standards, or requirements under Federal, State, or local laws, including any such regulations, standards, requirements, or laws that may become effective during the term of this permit.

Noncompliance with any term or condition of this permit shall constitute a violation of the DELCORA Standards, Rules and Regulations of the Western Service Area, as amended, and Resolution No. 2011-08, as amended.

This permit shall become effective on **September 23, 2025**, and shall expire at midnight on **September 30, 2027 (2-year term to last day of permit month)**.

If the permittee wishes to continue to discharge after the expiration date of this permit, an application must be filed for a renewal permit in accordance with the requirements of **Section A, No. 10 – Duty to Reapply**, a minimum of 60 days prior to the expiration date.

By: 
Christopher L. Lenton
Managing Director

Issued this 23rd day of September 2025

Rev. 2-2023

Bond Number: 101791602
Effective Date: February 25, 2026
Expiration Date: February 25, 2027

BOND TO ACCOMPANY AND FOR STATE OF DELAWARE
NON-HAZARDOUS LIQUID TRANSPORTERS PERMIT NO. _____

KNOW ALL MEN BY THESE PRESENTS that: Interstate Supplies LLC dba PottysPlus

of 467 Wrightstown Sykesville Rd Wrightstown, NJ 08562 in the County of Berlinton
and State of New Jersey as principal, and Merchants National Bonding,
Inc.

of P.O. Box 14498, Des Moines, IA 50306-3498 in the County of Dallas
and State of Iowa as surety, legally authorized to do business in
the State of Delaware, are held firmly bound unto the State of Delaware in the sum of Five
Thousand Dollars (\$5,000), to be paid to the said State of Delaware for the use and benefit of the
Department of Natural Resources and Environmental Control of said State, for which payment
well and truly to be made, we do bind ourselves, our and each and every of our heirs, executors,
administrators, successors, and assigns, jointly and severally for and in the whole firmly by these
presents.

THE CONDITION OF THE ABOVE OBLIGATION IS SUCH that if the said above
bounden principal, Interstate Supplies LLC dba PottysPlus,
who has been issued by the Department of Natural Resources and Environmental Control of the
State of Delaware a certain permit designated as Permit No. _____, and dated
_____, for the transportation of non-hazardous liquid waste, and is
required to file with the Department of Natural Resources and Environmental Control a bond or
other security, shall fulfill all the requirements of 7 Del. C. Chapter 60, the Guidance and
Regulations Governing the Land Treatment of Wastes, and Permit No. _____, then
this obligation shall be void or else to remain in full force and virtue.

Signed and sealed this 25th day of February, 2026.

SIGNED, SEALED AND DELIVERED IN
the presence of:

Witness: joseph murray jr

CORPORATE SEAL

Interstate Supplies LLC dba PottysPlus
NAME OF PERMITTEE

BY: nicole murray

managing member

TITLE

CORPORATE SEAL

Attest:

Hannah Lamski
Hannah Lamski

Merchants National Bonding, Inc.
NAME OF SURETY

BY: [Signature]

Jeremy Crawford Attorney-in-Fact

NOTE: If Attorney-In-Fact does not hold a current Delaware Agent's License
(Resident or Non-Resident), this bond must be countersigned below:

N/A
NAME OF DELAWARE LICENSE AGENT
(Resident or Non-Resident)

N/A
LICENSE NUMBER

BY: N/A

ADDRESS: N/A

MERCHANTS BONDING COMPANY™

POWER OF ATTORNEY

Know All Persons By These Presents, that MERCHANTS BONDING COMPANY (MUTUAL) and MERCHANTS NATIONAL BONDING, INC., both being corporations of the State of Iowa, and MERCHANTS NATIONAL INDEMNITY COMPANY, an assumed name of Merchants National Bonding, Inc., (herein collectively called the "Companies") do hereby make, constitute and appoint, individually,

Jeremy Crawford

their true and lawful Attorney(s)-in-Fact, to sign its name as surety(ies) and to execute, seal and acknowledge any and all bonds, undertakings, contracts and other written instruments in the nature thereof, on behalf of the Companies in their business of guaranteeing the fidelity of persons, guaranteeing the performance of contracts and executing or guaranteeing bonds and undertakings required or permitted in any actions or proceedings allowed by law.

This Power-of-Attorney is granted and is signed and sealed by facsimile under and by authority of the By-Laws adopted by the Board of Directors of the Companies.

"The President, Secretary, Treasurer, or any Assistant Treasurer or any Assistant Secretary or any Vice President shall have power and authority to appoint Attorneys-in-Fact, and to authorize them to execute on behalf of the Company, and attach the seal of the Company thereto, bonds and undertakings, recognizances, contracts of indemnity and other writings obligatory in the nature thereof."

"The signature of any authorized officer and the seal of the Company may be affixed by facsimile or electronic transmission to any Power of Attorney or Certification thereof authorizing the execution and delivery of any bond, undertaking, recognizance, or other suretyship obligations of the Company, and such signature and seal when so used shall have the same force and effect as though manually fixed."

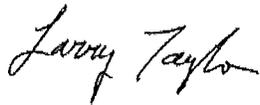
In connection with obligations in favor of the Florida Department of Transportation only, it is agreed that the power and authority hereby given to the Attorney-in-Fact includes any and all consents for the release of retained percentages and/or final estimates on engineering and construction contracts required by the State of Florida Department of Transportation. It is fully understood that consenting to the State of Florida Department of Transportation making payment of the final estimate to the Contractor and/or its assignee, shall not relieve this surety company of any of its obligations under its bond.

In connection with obligations in favor of the Kentucky Department of Highways only, it is agreed that the power and authority hereby given to the Attorney-in-Fact cannot be modified or revoked unless prior written personal notice of such intent has been given to the Commissioner - Department of Highways of the Commonwealth of Kentucky at least thirty (30) days prior to the modification or revocation.

In Witness Whereof, the Companies have caused this instrument to be signed and sealed this 25th day of February, 2026.



MERCHANTS BONDING COMPANY (MUTUAL)
MERCHANTS NATIONAL BONDING, INC.
MERCHANTS NATIONAL INDEMNITY COMPANY

By 
President

STATE OF IOWA
COUNTY OF DALLAS ss.

On this 25th day of February, 2026, before me appeared Larry Taylor, to me personally known, who being by me duly sworn did say that he is President of MERCHANTS BONDING COMPANY (MUTUAL), MERCHANTS NATIONAL BONDING, INC., and MERCHANTS NATIONAL INDEMNITY COMPANY; and that the seals affixed to the foregoing instrument are the Corporate Seals of the Companies; and that the said instrument was signed and sealed in behalf of the Companies by authority of their respective Boards of Directors.




Notary Public

(Expiration of notary's commission does not invalidate this instrument)

I, Elisabeth Sandersfeld, Secretary of MERCHANTS BONDING COMPANY (MUTUAL), MERCHANTS NATIONAL BONDING, INC., and MERCHANTS NATIONAL INDEMNITY COMPANY do hereby certify that the above and foregoing is a true and correct copy of the POWER-OF-ATTORNEY executed by said Companies, which is still in full force and effect and has not been amended or revoked.

In Witness Whereof, I have hereunto set my hand and affixed the seal of the Companies on this 25th day of February, 2026.




Secretary

Acknowledgment of Surety

State of Minnesota
County of Hennepin

On this 25th day of February, 2026 before me personally appeared **Jeremy Crawford** who acknowledged that he or she is the attorney in fact who is authorized to sign on behalf of **Merchants National Bonding, Inc.** (surety company), the foregoing instrument, and he thereupon duly acknowledged to me that he executed the same.

Madison Santjer

Notary Public

