

Annual Title V Fee Committee Status Report 2025



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This report meets the requirements of 7 *Del. C.* Chapter 60, Subchapter VIII, Section 6097(l)

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Executive Summary

Title V is an air pollution control permitting program, based in federal law, designed to standardize air quality permits and the permitting process for major sources of air emissions across the country. The name "Title V" comes from Title V of the 1990 Federal Clean Air Act (CAA) Amendments, which required that the U.S. Environmental Protection Agency (EPA) establish a national operating permit program. Accordingly, EPA adopted regulations [Title 40 of the Code of Federal Regulations, Chapter 1, Part 70 (Part 70)] which required states and local permitting authorities to develop and submit a federally enforceable operating permit program for EPA approval. As a result, the State of Delaware developed 7 DE Admin. Code 1130.

Section 502(b) of the 1990 CAA Amendments requires that all sources subject to the permitting requirements under Title V of the 1990 CAA Amendments pay an annual fee, sufficient to cover all reasonable (direct and indirect) costs required to develop and administer the permit program. These requirements were incorporated into 7 *Del. C.* Chapter 60, Subchapter VIII. These fees must be reviewed periodically (currently every three years) before the authorization expires to consider adjustments. In the State of Delaware, these annual fees are paid by both "Major Sources" (also called "Title V Facilities") and "Synthetic Minor Sources". EPA defines a Major Source as a facility that emits or has the potential to emit (PTE) any criteria pollutant or hazardous air pollutant (HAP) at levels equal to or greater than the Major Source Thresholds (MST). The MST for criteria pollutants may vary depending on the attainment status and non-attainment classification (e.g. moderate, serious, severe, extreme) of the geographic area in which the source is located. Sources may also elect to take voluntary measures to reduce their PTE to below the MST. These sources are called Synthetic Minor Sources.

The Title V revenue is intended to ensure a stable level of support for the technically complex activities undertaken by the Department of Natural Resources and Environmental Control (DNREC) to ensure both protection

of human health and the environment with a reasonable level of service to customers seeking permits and other services. The activities provided by DNREC, supported wholly or in part by Title V fee revenue, are summarized under Program Activities and Accomplishments. These activities and the fees required to support this work are consistent with the EPA guidance for Title V programs. This report provides reasonable accountability for the activities and fees.

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List of Acronyms

AQ	Air Quality
AQI	Air Quality Index
CAA	Clean Air Act
CAMN	Community Air Monitoring Network
CROMERR	Cross-Media Electronic Reporting Rule
CY	Calendar Year
DFM	Delaware Division of Facilities Management
DLC	Delaware Learning Center
DNREC	Department of Natural Resources and Environmental Control
DTI	Department of Technology and Information
ECM	Electronic Content Management
EPA	Environmental Protection Agency
EPO	Environmental Protection Office
FTE	Full Time Employee
HAP	Hazardous Air Pollutant
HR	Human Resources
MARAMA	Mid-Atlantic Regional Air Management Association
MPO	Metropolitan Planning Organization
MST	Major Source Thresholds
NAAQS	National Ambient Air Quality Standards
NCore	National Core Multipollutant Monitoring Network
NOy	Oxides of Nitrogen
OSG	Operations Support Group
OTC	Ozone Transport Commission
PAMS	Photochemical Assessment Monitoring Station
PM 2.5	Fine Particulate Matter
PTE	Potential to Emit
QAPP	Quality Assurance Project Plan
RAS	Regulatory Advisory Service
SBAP	Small Business Assistance Program
SBO	Small Business Ombudsman
SLAMS	State and Local Air Monitoring Site
SSM	Start up, Shutdown and Malfunction
SSC	State Street Commons
WILMAPCO	Wilmington Area Planning Council

Title V Fee Committee

Delaware statute established the Title V Operating Permit Program Advisory Committee¹ (the Committee) and specified that the membership of the committee includes certain types of facilities as well as members of the public and non-governmental organizations. The charter of the Committee is to assess whether the fees collected pursuant to 7 *Del. C.* Chapter 60, Subchapter VIII are adequate to ensure the effective implementation of the Title V Program and to make recommendations to remedy or improve any deficiencies or elements of the Title V Program.

The Committee has expanded its scope to include renegotiating the Title V fee structure prior to expiration, to ensure that the eligible financial needs of the Division of Air Quality (AQ) and other Title V requirements are being met while the payment burden is distributed fairly across the Major and Synthetic Minor Sources. Over the past several fee cycles, AQ, in coordination with the Committee, established revenue requirements based on Full Time Employee (FTE) staffing levels. The projected staffing levels and supporting salaries set the basis for the total Title V annual revenue for the subsequent three-year fee cycle. Once the revenue target is set, the Committee works with the Major and Synthetic Minor Sources to determine how the fees will be distributed fairly.

The Title V Fee Schedule for 2024-2026, which was supported by the Committee, was presented to the Delaware General Assembly through House Bill 171. It was passed by the House on June 15, 2023, passed by the Senate on June 27, 2023, and was signed by the Governor on July 21, 2023. The current legislation can be found in 7 *Del. C.* Chapter 60, Subchapter VIII and is available at:

<https://delcode.delaware.gov/title7/c060/sc08/index.html>.

¹ 7 *Del. C.* Chapter 60, Subchapter VIII § 6099 requires that the Committee "...include, but not be limited to, the Secretary of the Department of Natural Resources and Environmental Control, or the Secretary's duly appointed designee; the Director of the Division of Air Quality, or the Director's duly appointed designee; 2 members who will represent stationary sources; 1 to be a member of the Chemical Industry Council; a member of the Delaware State Chamber of Commerce; a member representing a public utility; 2 members of a nationally affiliated or state environmental advocacy group; and the chairpersons of the House and the Senate Natural Resource Committees."

The Committee met in 2025 as follows:

- September 15, 2025: review of Annual Status Report for the Calendar Year 2024.
- November 17, 2025: review and discuss the upcoming 2027-2029 fee schedule.

The materials from these meetings are available for review at:

<https://dnrec.alpha.delaware.gov/air/permitting/major-air-sources/title-v-committee/>

2025 Billing

The Title V invoices for Calendar Year (CY) 2025 were mailed in January 2025. Sources could choose to pay their bill in one payment or in quarterly payments. If the source chose to pay their bill in one payment, it was due 30-days after the invoice date. If the source chose to pay their bill in quarterly payments, the payments were due on March 31st and June 30th. If a source did not pay their bill, they were considered overdue and were sent three reminder letters. The third reminder letter was sent via certified mail. A source was considered delinquent if its bill was not paid in full by June 30, 2025. All delinquent sources shall be subject to a 2% compound monthly interest rate for each month delinquent. Furthermore, consistent with legislation, the Department of Natural Resources and Environmental Control (DNREC) has the authority to revoke a permit based on an unpaid annual fee.

Overall Program Costs

Table 1 provides a summary breakdown of CY 2025 Title V Costs.

Table 1: CY 2025 Title V Costs

Salary	\$2,940,027.71
Travel	\$8,754.10
Contractual	\$369,306.39
Supplies	\$16,963.13
Capital Outlay	\$0.00
Additional Support Services	\$404,242.25
Total	\$3,739,293.57

Items covered under the “Contractual” category include Fleet charges (vehicle rentals), building rent, utilities, vendor payments, temp services, and upkeep of some air monitoring equipment. Items covered under “Additional Support Services” include Information Technology (\$14,782.18), the Environmental Crimes Unit (\$365,425.07), and Office of the Secretary Support (\$24,035.00).

While the state operates on a fiscal year basis (July 1 - June 30), the Title V fees are billed and spent on a CY basis. Consequently, some “Additional Support Services” costs, charged by other programs/organizations, may be expended outside of CY 2025 cost factors.

The 2025 Title V Monthly Expense and Revenue is presented in Appendix A.

Collected and Delinquent Fees

Title V fees are billed on a CY basis (January 1 through December 31) and the 2025 Title V revenue is determined by the actual monies deposited into the Title V account during CY 2025 only. The final revenue is impacted by interest gained on the Title V account, quarterly payments, and some early payments that may be received and deposited in December 2024 for 2025 fees. This makes comparing revenue and fees collected complicated.

For CY 2025, 47 Major Sources (Title V) and 69 Synthetic Minor Sources were billed for a total of \$2,994,743.54, including previous years’ outstanding fees. Of the total amount billed, \$2,921,279.06 was received and \$73,464.48 is considered delinquent. The difference of \$73,464.48 was the result of three facility’s non-payment of fees. This includes late fees assessed in 2025 (Table 2). Any outstanding fees that were not collected in 2025 will be counted towards the 2026 revenue. AQ began reporting on delinquent facilities in 2014.

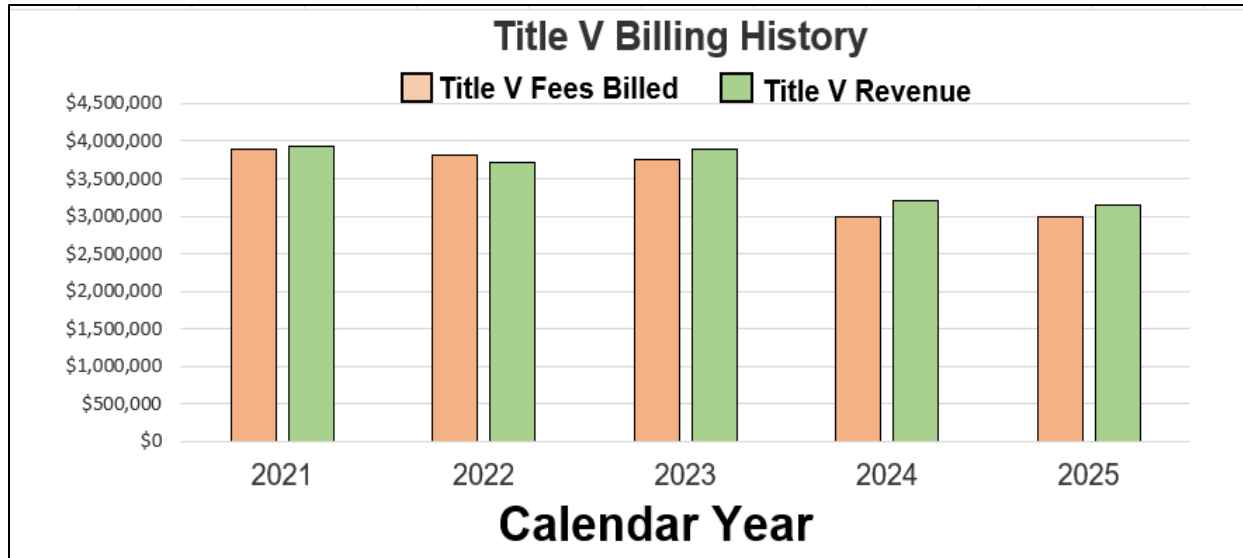
Table 2: CY 2025 Delinquent Facilities

Source Name	Amount Due	Recovery Actions
Coker Concrete	\$47,491.52	Source did not pay a portion of 2023,2024 and 2025 fees. Notified source of delinquency and late fee assessed due to delinquency. Payment is expected as soon as possible.
CCI- Bracebridge I, LP	\$14,82391	Notified source of delinquency and late fee assessed due to delinquency. Payment in full has been received.
OSG Ship Management, Inc.	\$11,149.05	Notified source of delinquency and late fee assessed due to delinquency. Payment in full has been received.
TOTAL	\$73,464.48	

The CY 2025 Title V revenue was \$3,143,488.00.

Figure 1 shows the history of Title V billing and revenue since 2021.

Figure 1: Title V Billing and Revenue History 2021-2025



On December 31, 2024, the Title V cash carryover balance was \$4,480,796.00 (Table 3).

Table 4 below shows the carryover balance history for 2025 and four prior years.

Table 3: Title V Carryover Balance CY 2025 (using rounded amounts)

	2025
2024 Carryover Cash Balance	\$4,480,796.00
2025 Title V Fee Revenue	\$3,143,488.00
Sub-Total	\$7,624,284.00
2025 Total Expenses	-\$3,739,294.00
2025 Encumbrances (Obligated) as of 12/31/2025	\$104,048.00
2025 Actual Carryover Balance	\$3,884,990.00

Table 4: Title V Carryover Balance History by CY (using rounded amounts)

	2021	2022	2023	2024	2025
Total Title V Fee Revenue	\$3,931,707.00	\$3,724,555.00	\$3,883,819.00	\$3,208,343.00	\$3,143,488.00
Total Expenses	-\$2,853,809.00	-\$2,977,095.00	-\$3,358,571.00	-\$3,618,591.00	-\$3,739,294.00
Actual Carryover Balance	\$3,736,840.00	\$4,311,649.00	\$4,836,897.00	\$4,480,796.00	\$3,884,990.00

As previously noted, the Title V revenue is determined by the actual monies deposited into the Title V account during a CY. The final revenue is impacted by interest gained on the Title V account, quarterly payments, and some early payments that may be received and deposited in one year for the next year’s fees.

Table 5 contains the projected carryover balance for the end of CY 2026. The 2026 revenue projection in Table 5 is based upon the total amount of actual fees billed for 2026 including overdue fees from previous year’s billings. The 2026 total expenses projection is based upon projected 2026 salary expenses with an average staffing level of 98%. For additional expense categories, the five-year averages plus an additional 2.5% cost of living expense for 2026 is used.

Table 5: CY 2026 Title V Carryover Balance Projection (using rounded amounts)

	2026 Projection
2025 Actual Carryover Balance	\$3,884,990.00
Estimated 2026 Title V Revenue	\$2,932,485.00
Estimated 2026 Total Expenses	-\$3,843,286.00
2026 Projected Carryover Balance	\$2,974,189.00

Fee Structure CY 2024-2026

As previously reported, the Title V Fee Schedule for CY 2024-2026 was presented to the Delaware General Assembly through House Bill 171. It was passed by the House on June 15, 2023, passed by the Senate on June 27, 2023, and was signed by the Governor on July 21, 2023.

This legislation updated the fee assessments based on the work of the Committee and makes additional clarifying updates to the fee provisions. For 2024-2026, the total fee was comprised of a base fee, a user fee, and a program fee. Base fees are determined from the number of staff hours spent on the source’s permitting, compliance, and enforcement activities, while the user fee is determined from the source’s air emissions. The program fee was determined from the total base and user fees.

Additionally, the program fee was decreased to 5% of the total base and user fee to reduce the carryover balance. The carryover balance goal is six months of operating costs which is 2 million.

The base and user fees categories and amounts remain the same (Tables 6 and 7). The program fees were decreased in the 2024-2026 legislation and are shown in Table 8.

Table 6: CY 2024 through 2026 Title V Base Fee Schedule

Category	Category Description	Fee
A	Greater than 6,000 hours	\$277,020
B	5,001 to 6,000 hours	\$108,300
C	4,001 to 5,000 hours	\$93,480
D	3,001 to 4,000 hours	\$80,940
E	2,001 to 3,000 hours	\$57,000
F	1,501 to 2,000 hours	\$42,180
G	1,001 to 1,500 hours	\$28,500
H	667 to 1,000 hours	\$18,240
I	334 to 666 hours	\$9,120
J	0 to 333 hours	\$5,700

Table 7: CY 2024 through 2026 Title V User Fee Schedule

Category	Category Description	Fee
1	Greater than 2,000 tons	\$350,000
2	1,001 to 2,000 tons	\$100,000
3	501 to 1,000 tons	\$60,000
4	201 to 500 tons	\$28,000
5	101 to 200 tons	\$12,000
6	51 to 100 tons	\$9,000
7	26 to 50 tons	\$6,000
8	6 to 25 tons	\$4,100
9	0 to 5 tons	\$3,950

Table 8: CY 2024 through 2026 Title V Program Fee Schedule

Category	Total Base and User Fees	Fee
PF1	Total base and user fees greater than \$125,000	\$6,250
PF2	Total base and user fees \$100,000 - \$124,999	\$5,625
PF3	Total base and user fees \$50,000 - \$99,999	\$3,750
PF4	Total base and user fees \$25,000 - \$49,999	\$1,875
PF5	Total base and user fees \$15,000 - \$24,999	\$1,000
PF6	Total base and user fees \$10,000 - \$14,999	\$625
PF7	Total base and user fees < \$10,000	\$500

The data used to determine each source’s billing category is available in Appendix B.

Staffing Levels

The Division’s end of CY 2025 staffing level was 95% and 3 positions were vacant. Table 9 provides a breakdown of the staffing levels for the Sections and Groups within the Division.

Table 9: AQ Staffing Levels (12/31/2025)

Section/Group	Authorized	Occupied	Staffing Level
Director's Staff	2	2	100%
Analytical Support Group	3	2	67%
Operations Support Group	4	4	100%
Engineering & Compliance Section	24	23	96%
Planning Section	30	29	97%
Total	63	60	95%
Temporary Positions	2.0	1.0	50%
Seasonal Positions	2.0	1.0	50%

During CY 2025, two full-time employees separated, two full-time employees retired, and six full-time employees were hired.

Table 10 contains a list of hiring actions taken in CY 2025.

Table 10: CY 2025 Hiring Actions

Date	Name	Source	Position	Section	Funding
1/13/2025	Joshua Worth	External	Environmental Scientist II	Planning	Grant
3/7/2025	Kevin Kahover	Internal	Analytical Chemist II	Planning	*GF
6/16/2025	Arthur Newell	External	Environmental Scientist II	*ASG	Title V/GF
6/18/2025	Semaj Bungy-Carter	External	Environmental Scientist II	Planning	Title V/Grant
10/20/2025	Shradda Davis	External	Environmental Scientist II	Planning	Title V/Grant
12/1/2025	Thomas Middleton	External	Engineer I	*E/C	Title V /*NM

*E/C = Engineering and Compliance
*ASG= Analytical Support Group
*GF = General Funds
*NM=Natural Minor

The AQ organizational chart, dated December 31, 2025, is included as Appendix C.

Title V Program Activities and Accomplishments

Permitting Activities

AQ's Engineering and Compliance Section is responsible for all permitting activities at Major Source (Title V) and Synthetic Minor Sources. In CY 2025, the following permitting activities were accomplished:

- 1 Title V Permit Renewal was issued.
- 0 Title V Significant Permit Amendments were issued.
- 1 Title V Administrative Amendment was issued.
- 5 New Synthetic Minor Permits were issued.
- 1 Synthetic Minor Permit Amendment was issued.

No new Title V Permits or Title V Minor Permit Modifications were issued in CY 2025.

AQ is required to issue Title V Renewal Permits within 18 months (547 days) of the determination of receipt of a complete application as defined by 7 DE Admin. Code 1130

(<http://regulations.delaware.gov/AdminCode/title7/1000/1100/1130.shtml#TopOfPage>).

In CY 2025, AQ issued one Title V Permit Renewal. This permit renewal took 2772 days to issue from application receipt. Please note that this time period included the transfer of the permit, the issuance of several construction permits for new equipment at the facility to incorporate into the renewal, the removal of emission units, a complete reevaluation of the facility wide potential to emit and Plantwide Applicability Limits, and the reevaluation of many operational limitations. AQ continues to train new staff, and issue permits that have been extended past their initial expiration date. Although the target was not met for Title V Renewals and Significant Permit Modifications, the issuance of extended permits is representative of forward progress. AQ expects this progress to continue into CY 2026 as new staff gain more experience.

As part of the Value Stream Mapping efforts for the Synthetic Minor permitting program, AQ has committed to issuing Synthetic Minor permits and amendments within 120 days of receiving a complete application. In CY 2025, AQ, on average, issued new Synthetic Minor Permits within 197 days of application receipt and issued Synthetic Minor Permit Amendments within 337 days of application receipt. Please note that these average times include the time spent working with facilities to obtain a complete application and in one instance to conduct stack testing necessary to define emission factors.

Compliance Activities

AQ's Engineering and Compliance Section is also responsible for all compliance activities at Major Source (Title V) and Synthetic Minor Sources. Compliance activities include on-site compliance evaluations or inspections, stack tests, and report reviews. In CY 2025, the following compliance activities were accomplished:

- 27 on-site compliance evaluations were conducted at Title V sources.
- 200 stack tests were conducted at Title V sources.
- 276 report reviews were conducted for Title V sources.
- 24 on-site compliance evaluations were conducted at Synthetic Minor sources.
- 7 stack tests were conducted at Synthetic Minor sources.
- 70 report reviews were conducted for Synthetic Minor sources.

Please note that the 2025 report review numbers include stack test report reviews. These were previously not counted as a separate review from the stack test. However, the review itself does require additional effort.

Enforcement Activities

If the compliance activities described above indicate that a source is not in compliance with requirements, AQ's Engineering and Compliance Section will pursue appropriate enforcement action against that source. In CY 2025, the following enforcement activities were completed (excluding pending enforcement activities):

- 6 Notices of Violation were issued to Title V sources.
- 3 Administrative Orders were issued to Title V sources.
- 1 Settlement Agreement was issued to a Title V source.
- 4 Notices of Violation were issued to Synthetic Minor sources.
- 1 Administrative Order was issued to a Synthetic Minor source.

No consent decrees or stipulated penalty demand letters were issued in CY 2025.

Planning Activities

AQ's Planning Section is responsible for a variety of activities which include making updates to State Implementation Plans (SIPs), regulatory development, and interaction with the EPA to address litigation and new regulatory requirements. The Planning Section is comprised of several groups including the Mobile Sources Group, the Emissions Inventory Group and the Ambient Monitoring Group.

In CY 2025, the following SIP activities were accomplished:

- Submitted Delaware's second 10-year Maintenance SIP for Fine Particulate Matter (PM_{2.5}) on April 4, 2024. Final approval by EPA pending.
- Submitted Delaware's 2015 Ozone Moderate Non-Attainment Plan and Inspection/Maintenance (I/M) Performance Standard Certification on Mar 4, 2024; received EPA completeness notification on April 10, 2024. Requested a voluntary bump-up from Moderate Non-Attainment to Serious Non-Attainment on July 18, 2024; EPA approved the Serious Non-Attainment designation for New Castle County on July 30, 2024. On hold pending EPA's final approval of the interim final rule for ozone implementation.
- Submitted a Clean Air Act Section 107 request on August 15, 2025, to remove New Castle County from the greater Philadelphia Non-Attainment Area.
- Finalized development of Delaware's 2015 Ozone Serious Non-Attainment Plan and I/M Performance Certification; Plan is due

January 1, 2026; Public Hearing anticipated Summer 2026. On hold pending EPA's final approval of the CAA 107 request.

- Finalized amendments to four regulations with respect to Start up, Shutdown, and Malfunction (SSM) provisions - 7 DE Admin. Code 1104, 1105, 1109 and 1114. A Public Hearing was held August 27, 2024. Final publication in DE Register February 1, 2025. Final approval by EPA pending.
- Submitted Delaware's recommendation for the 2024 PM_{2.5} National Ambient Air Quality Standard (NAAQS) attainment designation on January 15, 2025. Final designations remain on hold as EPA seeks to vacate the standard.

In CY 2025, the following Regulatory Development activities were accomplished:

- As a result of the EPA's March 2025 announcement to reconsider multiple regulations and the actions from the Congressional Review Act, much of the regulatory work by the Division has been placed on hold pending the final rulemaking by EPA. The reconsiderations included that would have required Delaware action:
 - Reconsideration of regulations on power plants (Clean Power Plan 2.0)
 - Reconsideration of Mercury and Air Toxics Standards (MATS)
 - Reconsideration of Particulate Matter National Ambient Air Quality Standards (PM 2.5 NAAQS)
 - Reconsideration of multiple National Emission Standards for Hazardous Air Pollutants (NESHAPs)
 - Restructuring the Regional Haze Program
- Continued to work on the development of a new regulation 7 DE Admin. Code 1152 "Performance Standards for Oil and Natural Gas Sector" to establish emission guidelines for existing oil and natural gas sources in Delaware. [Standards of Performance for New, Reconstructed, and Modified Sources and Emissions Guidelines for Existing Sources: Oil and Natural Gas Sector Climate Review published in the federal register on March 8, 2024, 89 FR 16820].

EPA issued an Interim Final Rule (IFR) to extend deadlines for a number of provisions of the 2024 Oil and Gas Methane rule (OOOOB/c) to January 22, 2027, on December 3, 2025.

In CY 2025, the following Mobile Source activities were accomplished:

- Participated in Metropolitan Planning Organizations activities including the Wilmington Area Planning Council (WILMAPCO) and the Dover/Kent Metropolitan Planning Organization (MPO) Technical Advisory Committee meetings.
- Met with the Transportation Conformity Inter-Agency Consultation Workgroup to discuss SIP planning for PM_{2.5} and Ozone Attainment.
- Participated in Vehicle I/M Activities.
- Participated in the Clean Air Council Delaware Diesel Difference and on the Delaware Clean Air Council.
- Conducted the annual vehicle remote sensing study to provide data to 1) evaluate the effectiveness of Delaware's vehicle inspection and maintenance program, and 2) develop strategies to further reduce mobile source emissions.

In CY 2025, the following activity related to litigation was accomplished:

- Ongoing work with the EPA, other states, and organizations to address and mitigate the impact of upwind emissions on Delaware's ozone air quality problems.
- Multiple litigation efforts coordinated with other States to address EPA reconsideration of environmental regulations and control measures.

Emission Inventory Activities

The Emission Inventory Group is part of AQ's Planning Section. The Emission Inventory Group is charged with preparing all necessary inventories of emissions from all sources of air pollution in the State, including stationary sources, area sources, and mobile sources. The information gathered by the Emission Inventory Group is used in many of

the planning activities described above. The information collected includes annual emissions of criteria air pollutants, air toxics, and greenhouse gases.

In CY 2025 the following Title V related Emission Inventory activities were accomplished:

- Performed a technical review of a subset of the 2023-point source emissions inventory that EPA identified as requiring further review.
- Performed a technical review of a subset of air toxic emissions reported to the 2021 and 2022-point source emissions inventories that EPA identified as requiring further review during the development of AirToxScreen.
- Participated in EPA's development of the 2022 Emissions Modeling Platform, which will support multiple regulatory and non-regulatory applications. Performed a technical review of the 2022 base year emissions inventory and 2026 analytic year emissions inventory.
- Contacted all permitted sources required to report a 2024 emissions inventory by April 30, 2025.
- Managed the online emissions reporting application and provided guidance to source representatives during the reporting process.
- Facilitated the collection of 2024-point source emissions inventory reports from 47 Major sources and 1 Synthetic Minor Source.
- Performed a technical review of the emissions data submitted by sources for completeness and accuracy.
- Submitted 2024-point source emissions inventory data to EPA's Emissions Inventory System.
- Reformatted the Title V 2016-2021 emissions inventory data on DNREC's Open Data Portal.
- Assisted with updating emissions inventory related text and tables for the Serious Ozone SIP and Philadelphia NAA Separation Document.
- Participated in EPA's development of the Unified Platform, which aims to be a single architecture for EPA to accept, process, store, and distribute ambient, emissions, and regulatory data. Participated in focus groups to provide feedback on the Unified Platform Facility Inventory prototype.

Ambient Air Monitoring Activities

The Ambient Monitoring Section is part of AQ's Planning Section. They are responsible for collecting ambient air data throughout the State of Delaware. This data is in support of AQ's commitment to Delaware to provide a healthy environment for every person independent of their economic or social status. The Ambient Monitoring Team is dedicated to analyzing the ambient air criteria pollutants as specified in the National Ambient Air Quality Standards (NAAQS), measuring particle pollutants, and sampling select air toxic pollutants reliably and with the highest possible quality. Special studies are also developed when monitoring indicates there may be issues of concern.

In CY 2025, the following Ambient Air Monitoring activities were accomplished:

- Finalized establishment of a new replacement monitoring location at Brandywine Creek State Park to address risks to site operators and instruments.
- Developed a workplan for replacing the deteriorating NCore air monitoring shelter on MLK Blvd. in Wilmington.
- Revised the Mobile Air Testing Trailer workplan, ordered the mobile trailer, and acquired all instruments for deployment during special air monitoring studies.
- Submitted to the EPA a 5-year revision of Delaware's Air Toxics Quality Assurance Program Plan (QAPP).
- Hired two new state employee environmental scientists to fill vacancies.
- Replaced the non-functioning direct nitrogen dioxide analyzer at the Wilmington PAMS monitoring site to be replaced with a model with enhanced reliability.
- Submitted the annual air monitoring network plan and second annual asset management report to the EPA in accordance with 40 CFR §58.10(a).
- Acquired upgrades for two ozone analyzers and calibrators to replace aging and obsolete equipment deployed in the ozone monitoring network

Small Business Ombudsman Activities

The Small Business Assistance Program (SBAP) within DNREC is a free service available to all new and existing small businesses located in the State of Delaware. The SBAP assists small businesses in understanding the environmental requirements that apply to them and how to comply in the most effective way. The SBAP is a non-regulatory program. The SBAP was created through the CAA Amendments of 1990. The SBAP is comprised of one staff member, the Small Business Ombudsman (SBO), who manages the SBAP.

The SBO provides the following services:

- Serves as initial contact within DNREC for small businesses.
- Provides specific information for small businesses detailing how to comply with environmental regulations specific to their industry.
- Help small businesses fill out permit applications, forms and other required paperwork.
- Keeps informed of developing regulations and current issues impacting small businesses and shares that information with small businesses through workshops, newsletters, trade association meetings, mailings, websites, or other methods.
- Provides feedback to AQ from small businesses.
- Helps resolve permitting and compliance disputes.
- Coordinates the Regulatory Advisory Service (RAS).

The SBO serves on the following committees:

- Title V Fee Committee.
- Title V Training Subcommittee.
- AQ's Envirothon Project Team.
- Delaware Envirothon planning committee.

The SBO also serves as the Department's Registrar of Regulations and is responsible for coordinating with the State Office of the Registrar of Regulations.

In CY 2025 the following activities were accomplished by the SBO:

- Assisted four businesses through the RAS and held virtual meetings to discuss permitting and regulatory requirements for those businesses.
- Provided permit and compliance assistance to 39 entities.
- Communicated with representatives of local chambers of commerce, trade associations, the Delaware Prosperity Partnership, and the Delaware Division of Small Business.
- As the Department's Registrar, worked with AQ staff to ensure the Regulatory Development Process steps were being followed. Specific to the AQ, two Start Action Notices initiating the process were approved, and a total of four final regulations were submitted to the State Registrar's office for publication in the Monthly Register of Regulations.
- Participated in a variety of outreach events.
 - Continued participation in the *County is Open for Business* events held throughout the year in New Castle and Kent counties. Attended 11 in-person events. Through these events 177 contacts were made with business entrepreneurs interested in learning about DNREC and potential permit/regulation requirements.
 - Continued participating in the Delaware Small Business Chamber Business 2.0 events, which is a monthly event that is similar to the County is Open for Business events. Attended 2 of these, contacting 14 business entrepreneurs.
 - Worked with AQ staff to announce the 2026 launch of ePermitting (Digital DNREC) for natural minor air quality permits and began preparations for hosting a webinar to provide a live demonstration on the new ePermitting process. Assisted with communications/outreach and web site updates.
 - Supported the Delaware Envirothon, which is an environmental competition for high school students and run by the Delaware Association of Conservation Districts. The 2025 Delaware Envirothon was held on April 10 with 22 teams competing (representing 11 high schools and one 4H club).
 - Served as co-chair of AQ's Envirothon project team and as such had shared responsibility for soliciting team members, coordinating planning meetings; preparing meeting notes; updating the SharePoint project site;

coordinating the team's efforts in updating the annual training guide; organizing the air quality training; and coordinating the development/updating/submittal of competition test questions.

- The 2025 air quality topic was the Air Quality Index, which went under a thorough updating from the last time it was used in 2019.
- Special Project – Worked for 7 months coordinating the Department's statutorily required Regulatory Review, which was a multi-faceted process. Of the agency's 144 regulations, 113 were subject to review. Tasks included developing a master list of all agency regulations including dates of last amendment; providing the framework on how the divisions should complete and report their internal review findings; preparing legal notices and agency web page updates announcing the review, the public hearings and the 3-month long public comment period; coordinating and participating in the regulatory review in-person public hearing held in each county and the virtual public forum; and preparing the agency's final report for submission to the Governor's Office.
- Developed a flyer with frequently asked questions.

Other Special Accomplishments and Projects

AQ continued to conduct business and meet our responsibilities. AQ participated in many special projects, which may or may not be Title V related; however, the results of these projects often impact Title V activities.

In CY 2025, the following management and administrative activities were accomplished:

- DNREC worked with members of the General Assembly and the regulated community to pass HB175 to update many fees throughout DNREC including Air Quality's Natural Minor fees.
- In July 2024 AQ brought in a contract employee to organize facility documents that were not filed due to office downtime as the result of the COVID-19 pandemic. Since that time more than 100,000

documents have been filed and their status in DNREctory has been verified. This work continued through 2025.

- AQ hired a summer intern who researched the operating status of concrete facilities that had no reported activity to determine if they were still active. The intern also compared the operating equipment listed in the facility's permit with the equipment that the facility was currently utilizing to help determine compliance with their permit specifications. Any anomalies were reported to the facility's AQ project manager. The equipment specified in active site permits facilities were identified and updated in the permitting database.

In CY 2025, the following staff enhancement activity was accomplished:

- Worked with the Mid-Atlantic Regional Air Management Association (MARAMA) and Ozone Transport Commission (OTC) to ensure newly hired staff received the required training.

In CY 2025, the following outreach activities were accomplished:

- Delaware Envirothon Gold Sponsor and participation in the event.
- World Environment Day, promoting awareness of the Air Quality Index (AQI).
- Co-chair of Air Quality Partnership.
- Participated in Christiana Watershed Clean-up event.
- Participated in Delaware State Fair for five days, providing information to the public regarding the AQI, anti-idling regulations and answering general air quality questions.
- Participated in Coast Day at the University of Delaware's Lewes Delaware campus, providing the public with information regarding the AQI and fielding general air quality questions.
- Continued participation in the Route 9 Monitoring and Health Committees.
- Participated in the steering committee for the Community Air Monitoring Network (CAMN). This group is designing and funding projects to educate and empower communities to collect and interact with air monitoring data.
- Deployed three Purple Air PM sensors at Delaware Public Libraries. The libraries were also provided with flyers explaining what the sensors measure and how to access the data.

- Updated the Registration application and instructions to meet current program needs.
- AQ conducted a Statewide Air Quality survey.

AQ works with Sonoma Technologies, Inc. to produce and publicize daily ozone forecasts from May 1 through September 30 annually. The forecasts are posted on DNREC's website (de.gov/aqi) and are also available on EPA's Air Now website ([AirNow.gov](https://airnow.gov)). When the forecast predicts poor air quality, including an exceedance of a NAAQS, AQ will issue an email notice of the forecast using an opt-in listserv. Additionally, AQ expanded our contract with Sonoma Technologies, Inc. to include PM_{2.5} forecasts along with daily ozone forecasts.

Department Electronic Content Management (ECM) Activities

DNREC is currently undertaking several projects that comprise its overall ECM Initiative. These include an electronic document management system, called DNREctory, and e-Permitting. In 2025, AQ staff continued to work on improvements to the DNREctory system and continued to upload additional historic documents into the system.

The online permitting & licensing platform, Digital DNREC ePermitting, went live on January 1st, 2026, for Air Quality Natural Minor permits. A two-hour virtual training demonstration for the regulated community was held on January 21st, 2026. The demonstration walked participants through the new Natural Minor digital application process. Instructional guides for Digital DNREC Enterprise Account Creation, EPA's Cross-Media Electronic Reporting Rule (CROMERR) Setup, and example application are all available on the login website <https://epermitting.dnrec.delaware.gov/dnrec-home/login/enterprise>. To date, there have been 17 application submissions for Natural Minor permits on the new platform.

Operations Support Group

AQ's Operations Support Group (OSG) is responsible for the general oversight of maintenance at State Street Commons (SSC) and Grantham

Lane facilities. The SSC facility is a leased facility, and all maintenance and repairs are conducted by and coordinated with the owner of that building whereas, the Grantham Lane facility is state-owned property, and all maintenance and repairs are conducted by and coordinated with the State of Delaware's Division of Facilities Management (DFM) personnel. It is OSG's responsibility to contact DFM when repairs at the Grantham Lane property are needed.

In CY 2025 the following OSG activities were accomplished:

- Continued office utilization as appropriate as conditions changed throughout 2025. This included inclement weather and limited parking due to construction (SSC).
- Continued to maintain hand-free sanitizer stations and portable Hepa air purifiers at the SSC and Grantham Lane facilities.
- Coordinated daily cleaning services at the SSC and Grantham Lane offices to maintain a safe environment for employees and the public.
- Continued work on an updated SharePoint site which will include upgraded features and easier accessibility for AQ staff.
- Hosted a MARAMA training event focusing on Landfills and Air Quality that took place July 28th – July 30th, 2025.
- Provided continued assistance to Human Resources (HR) with the new roll-out of classes offered through the Delaware Learning Center (DLC) for AQ staff. This process also included integrating external training opportunities through EPA and MARAMA into the learning queue.

Conclusion

Section 502(b)(3) of the CAA requires that the permitting authority has an adequate, dedicated, and permanent funding stream to develop, implement, and enforce the Title V program. All the activities in Delaware that are supported by Title V funds are consistent with EPA guidance for Title V programs. The air monitoring, state implementation planning, regulatory development, source permitting, compliance, and enforcement work for Major and Synthetic Minor sources that are supported by Title V funds are essential to the continued maintenance and improvement of Delaware's air quality.

This report provides information about the Title V Program financial management to demonstrate the stability of the program. This report documents activities and accomplishments that took place throughout the Department during CY 2025.

Appendix A
**2025 Title V Monthly Expense and
Revenue**

Appendix A: 2025 Title V Monthly Expense and Revenue

Table 11: 2025 Title V Account Expenses & Revenue							
MONTH	EXPENSES					INTEREST	REVENUE
	Salary	Travel	Contractual	Supplies	Capital Outlay		
Jan	\$199,563.02	\$0.00	\$421,355.36	\$2,082.36	\$0.00	\$15,116.01	\$12,850.00
Feb	\$228,989.13	\$0.00	\$20,888.34	\$0.00	\$0.00	\$20,012.59	\$1,552,559.00
March	\$226,977.93	\$2,849.42	\$23,635.88	\$3,472.97	\$0.00	\$16,535.35	\$674,040.00
April	\$254,899.93	-\$471.74	\$19,813.19	\$387.44	\$0.00	\$24,892.73	\$221,855.00
May	\$350,506.07	\$2,203.60	\$58,215.80	\$12.24	\$0.00	\$23,313.30	\$140,695.00
June	\$278,208.57	\$428.97	\$37,080.40	\$0.00	\$0.00	\$15,747.79	\$244,895.00
July	\$211,983.62	\$1,698.55	\$22,342.03	\$1,119.17	\$0.00	\$14,641.67	\$20,503.00
Aug	\$233,506.02	\$2,009.04	\$39,830.09	\$53.56	\$0.00	\$19,925.64	\$0.00
Sept	\$198,457.17	\$101.26	\$41,965.33	\$8,235.97	\$0.00	\$20,055.28	\$24,321.90
Oct	\$317,183.09	\$641.21	\$48,529.47	\$666.02	\$0.00	\$18,514.51	\$14,533.25
Nov	\$226,610.43	-\$706.21	\$16,954.17	\$645.67	\$0.00	\$17,734.47	\$14,823.91
Dec	\$213,142.73	\$0.00	\$22,938.58	\$287.72	\$0.00	\$15,922.45	\$0.00
2025 Totals	\$2,940,027.71	\$8,754.10	\$773,548.64	\$16,963.12	\$0.00	\$222,411.79	\$2,921,076.06
2025 Total Expenses		\$3,739,293.57					

Contractual Costs include the Additional Support Services cost from Table 1.

Appendix B

Facility Hours and Emissions History

Appendix B: Facility Hours and Emissions History

As the program transitions, we provide CY 2025 total hours and emissions data for each facility billed. Expanded reporting details are available upon request.

Company Name	2025 Hours Total	2020 Nox (TPY)	2020 PM10 (TPY)	2020 SO2 (TPY)	2020 VOC (TPY)	2020 Emissions Total
Aearo Technologies LLC.	49.00	0.279	0.002	0.002	4.746	5.03
Air Liquide Advanced Separations	149.00	2.915	0.017	0.033	1.817	4.78
Alfred I DuPont Hospital for Children	212.00	4.216	0.222	0.187	0.193	4.82
Allan Myers DE, Inc. Wilmington	169.00	2.820	2.680	0.388	1.732	7.62
Allan Myers, Delaware, Inc. - Dover	73.50	3.162	2.206	0.241	2.221	7.83
Allan Myers, Delaware, - Georgetown	170.00	3.174	2.387	0.277	2.667	8.50
ALOFT Aero Architects	5.00	0.085	0.001	0.005	0.254	0.35
Amazon.Com	2.50	0.000	1.610	0.000	0.000	1.61
Ameresco Del. Energy - Sandtown	66.50	33.210	11.520	6.050	21.070	71.85
Ameresco Delaware Energy Southern	199.25	36.950	11.250	28.170	31.840	108.21
American Air Liquide-Glasgow	57.00	0.885	0.005	0.006	0.429	1.32
Amtrak Wilm. Maintenance Facility	70.50	0.000	0.008	0.000	0.924	0.93
Ashland Specialty Ingredients G. P.	0.00	2.208	0.114	0.078	0.816	3.22
AstraZeneca Pharma, LLC-Newark	14.00	5.705	0.050	0.052	0.354	6.16
Bank of America - Deerfield	6.00	3.384	0.061	0.008	0.113	3.57
Bank of America-Christiana Center	121.50	1.267	0.018	0.002	0.083	1.37
Bayhealth Medical Center	28.50	4.911	0.120	0.117	1.269	6.42
Buckeye Terminals - Wilmington Site	254.00	3.831	0.412	0.038	16.623	20.90

Company Name	2025 Hours Total	2020 Nox (TPY)	2020 PM10 (TPY)	2020 SO2 (TPY)	2020 VOC (TPY)	2020 Emissions Total
Calpine Mid-Atlantic Gen.-Christiana Energy Ctr.	60.00	0.302	0.061	0.022	0.001	0.39
Calpine Mid-Atlantic Gen.-Del City Energy Ctr.	78.50	0.150	0.026	0.004	0.000	0.18
Calpine Mid-Atlantic Gen.-Edge Moor	609.50	71.032	1.206	8.022	6.071	86.33
Calpine Mid-Atlantic Gen.-Hay Road	276.25	250.400	49.896	4.200	14.958	319.45
Calpine Mid-Atlantic Gen.- West Energy	50.00	0.420	0.078	0.011	0.001	0.51
CCI-Bracebridge I, LP	30.50	1.329	0.001	0.001	0.056	1.39
Christiana Care Health Services - Christiana Hospital	238.50	15.097	1.438	0.082	3.150	19.77
Christiana Care Health Services - Wilmington Hospital	68.50	7.606	0.469	0.032	0.694	8.80
Farmington Materials LLC.	13.00	2.58	2.07	0.11	1.01	5.77
Christiana Materials, LLC.	50.50	4.889	6.737	0.745	2.253	14.62
City Of Dover-Van Sant Generating Station	192.75	7.293	0.049	0.044	0.419	7.80
Clarios	103.50	0.000	0.000	0.000	0.000	0.00
Clean Earth of New Castle Inc.	57.00	0.000	0.000	0.000	9.628	9.63
Coastal Coatings Inc - Dover	6.50	0.000	0.000	0.000	3.240	3.24
Coker Concrete Roving Crusher	63.25	1.010	0.184	0.172	0.139	1.50
Color & Effects USA LLC. - Newport (BASF)	712.50	12.467	0.886	0.202	20.299	33.85

Company Name	2025 Hours Total	2020 Nox (TPY)	2020 PM10 (TPY)	2020 SO2 (TPY)	2020 VOC (TPY)	2020 Emissions Total
Contractors Materials LLC. - Heald St.	10.50	2.740	3.794	0.337	3.402	10.27
Corrado Construction Co LLC.	0.00	0.000	0.000	0.000	0.000	0.00
CRISP Partners LLC.	110.50	7.029	0.059	0.072	1.364	8.52
Croda, Inc.	1748.75	28.628	2.375	0.621	14.325	45.95
Dana Railcare	107.50	0.175	0.004	0.011	0.004	0.19
Datwyler Pharma Packaging, USA Inc.	241.50	0.000	0.000	0.000	0.000	0.00
Delaware City Refining Co-Delaware City	3386.75	1328.127	297.955	216.172	403.337	2245.59
Delaware City Logistics Company Sales Terminal	12.75	0.008	0.001	0.000	3.435	3.44
Delaware Hospital for The Chronically Ill	13.00	1.783	0.028	0.028	0.098	1.94
Delaware Park Horse Racing Track	9.50	0.247	0.033	0.093	0.075	0.45
Delaware Recyclable Products, Inc.	128.00	9.613	18.317	50.457	7.943	86.33
Delaware Solid Waste Authority, Cherry Island	148.50	14.237	3.896	35.168	5.682	58.98
Delaware Solid Waste Authority, Sandtown	22.50	1.080	0.124	0.103	6.018	7.33
Delaware Solid Waste Authority, Southern	113.00	0.410	0.008	0.140	3.511	4.07
Delaware State University	29.00	3.428	0.258	0.027	0.188	3.90
Dept Of Veterans Affairs Medical Center	270.75	2.156	0.017	0.029	0.129	2.33

Company Name	2025 Hours Total	2020 Nox (TPY)	2020 PM10 (TPY)	2020 SO2 (TPY)	2020 VOC (TPY)	2020 Emissions Total
DHSS - Herman Holloway Campus	219.50	2.63	0.20	0.04	0.14	3.02
Diamond Materials, LLC.	63.00	2.028	6.459	0.610	1.593	10.69
Dover Air Force Base	141.50	7.453	0.773	0.477	10.877	19.58
Dover Downs Inc. dba Baileys Dover Casino Resort	40.25	0.028	0.001	0.001	0.002	0.03
DuPont Experimental Station	521.25	47.068	0.249	0.327	8.884	56.53
DXC Technology Services, LLC.	11.00	1.763	0.124	0.116	0.094	2.10
Eastern Shore Natural Gas - Bridgeville	61.00	0.234	0.019	0.001	0.038	0.29
Eastern Shore Natural Gas - Delaware City	64.00	6.150	0.253	0.019	0.720	7.14
Energy Center Dover, LLC.	266.00	16.777	2.726	0.301	1.708	21.51
Energy Transfer Marketing & Terminals, L.P. – Marcus Hook Terminal	86.00	0.000	0.000	0.000	0.021	0.02
Enstructure Wilmington Holdings	433.50	164.030	11.544	15.355	60.660	251.59
FMC Corporation Stine-Haskell Research Ctr.	66.00	11.931	0.079	0.128	2.967	15.11
Garrison Energy Center	401.00	35.264	28.079	3.314	1.428	68.09
General Electric Company GE Aviation - Newark, DE	86.50	0.049	0.010	0.000	0.445	0.50
Handy Tube Corporation	234.75	0.489	0.003	0.003	3.718	4.21
Hanover Foods Corporation	68.50	3.836	0.023	0.023	0.210	4.09
Holland Mulch, Inc	22.25	3.177	0.332	0.002	0.449	3.96

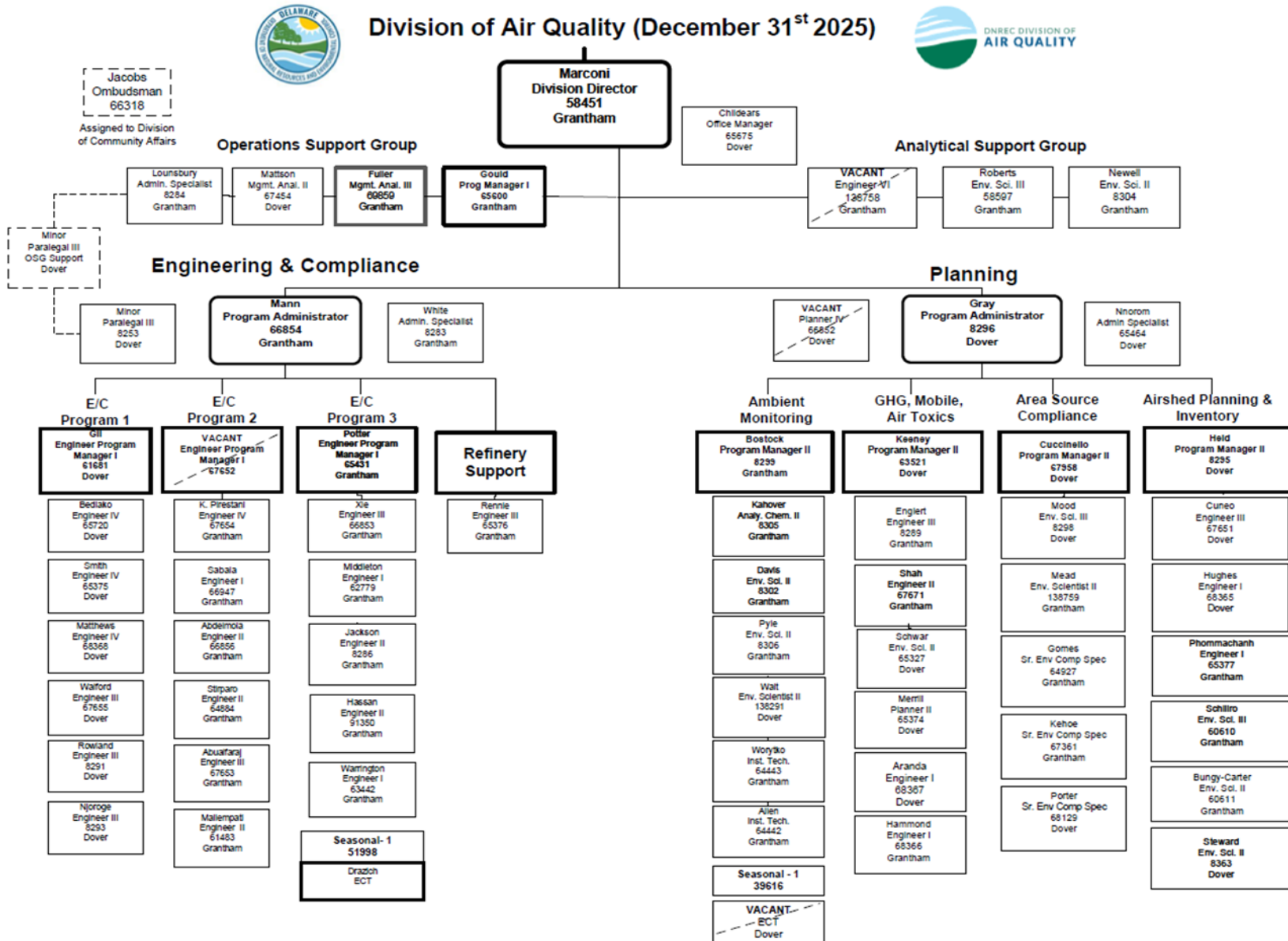
Company Name	2025 Hours Total	2020 Nox (TPY)	2020 PM10 (TPY)	2020 SO2 (TPY)	2020 VOC (TPY)	2020 Emissions Total
Howard R Young Correctional Institution	132.00	1.120	0.027	0.026	0.061	1.23
ILC Asterspace, LLC.	13.50	0.000	0.000	0.000	7.020	7.02
Indian River Power LLC.	237.75	78.216	44.296	275.932	2.668	401.11
International N&H USA, Inc.	278.75	21.711	17.599	0.137	2.334	41.78
James T Vaughn Correctional Center - Smyrna	172.00	4.445	0.054	0.055	0.464	5.02
JP Morgan Chase - 4001 Governor Printz Blvd	10.00	2.510	0.190	0.150	0.990	3.84
JP Morgan Chase - Bear Christiana Road	2.50	6.490	0.250	0.251	0.900	7.89
JP Morgan Chase - Morgan Christiana Center	2.00	7.210	0.090	0.230	0.160	7.69
Justin Tanks, LLC.	152.25	0.136	0.013	0.001	5.191	5.34
Kent County Department of Public Works-WWTP Frederica (New)	74.50	0.000	0.000	0.000	0.000	0.00
Kraft Heinz Foods Inc.	231.00	0.420	0.693	0.005	0.368	1.49
Kuehne Chemical Company	280.00	2.138	0.004	0.006	0.039	2.19
Liveo Research Inc	298.50	2.153	0.753	0.013	1.363	4.28
MAGCO Inc.	124.00	2.271	4.516	0.008	0.123	6.92
McConnell Johnson - 1201 North Market	94.50	0.652	0.015	0.043	0.035	0.74
Metal Masters Foodservice Equipment Co.	100.00	0.004	0.021	0.002	0.000	0.03

Company Name	2025 Hours Total	2020 Nox (TPY)	2020 PM10 (TPY)	2020 SO2 (TPY)	2020 VOC (TPY)	2020 Emissions Total
Micropore, Inc.	78.50	0.000	0.000	0.000	4.897	4.90
Middletown Materials, LLC.	147.75	4.536	0.319	0.298	0.241	5.39
News Journal Company	18.50	0.000	0.000	0.000	0.289	0.29
Nexpera, LLC - Nexpera Red Lion Plant	317.50	17.889	0.061	79.517	0.808	98.28
Noramco Inc.	138.50	1.411	0.015	0.017	1.003	2.44
OMI, Inc / City of Wilmington (REBF)	153.00	2.744	0.072	3.267	3.236	9.32
Orient Corporation Of America	69.50	1.966	0.092	0.007	0.068	2.13
OSG Ship Management, Inc.	295.00	0.045	0.006	0.001	14.638	14.69
Perdue Agribusiness LLC- Nanticoke Avenue	86.75	0.000	0.000	0.000	0.000	0.00
Perdue Foods LLC- Milford	69.75	5.768	0.030	0.035	0.315	6.15
Perdue Grain & Oilseed LLC - Bridgeville	27.50	5.716	32.191	0.036	0.314	38.26
Polymer Technologies, Inc.	34.50	0.534	0.006	0.003	0.603	1.15
Port Contractors	4.00	0.000	0.009	0.000	0.000	0.01
Port of Wilmington- Fumigation	83.75	0.000	0.000	0.000	45.191	45.19
Procter & Gamble Dover Wipes Company	63.50	0.047	0.003	0.003	0.002	0.06
PS-5 LLC (Community Education Building)	168.00	0.997	0.006	0.007	0.056	1.07
R & M Recycling	0.00	0.330	0.095	0.000	0.018	0.44
River Asphalt II	114.25	1.841	1.793	0.272	0.320	4.23
Rogers Corporation	220.75	1.455	3.108	0.009	2.094	6.67

Company Name	2025 Hours Total	2020 Nox (TPY)	2020 PM10 (TPY)	2020 SO2 (TPY)	2020 VOC (TPY)	2020 Emissions Total
Rohm & Haas Electronic Materials, Cmp, Inc.	85.50	3.035	0.139	0.038	6.772	9.98
Satys Aftermarket Delaware LLC.	733.25	0.000	0.000	0.000	0.000	0.00
Siemens Healthcare Diagnostics - Glasgow	25.00	9.805	0.130	0.130	0.525	10.59
SPI Pharma, Inc.	29.00	3.735	0.096	0.029	0.201	4.06
STA Pharmaceutical - Middletown Campus (New)	7.50	0.000	0.000	0.000	0.000	0.00
St Francis Hospital	10.50	3.783	0.286	0.041	0.221	4.33
Think Green Delaware	110.50	0.000	0.000	0.000	0.000	0.00
Transflo Terminal Service, Inc	44.00	0.000	0.027	0.000	0.000	0.03
Tri-County Materials, LLC.	20.00	2.009	2.708	2.518	2.708	9.94
United Cocoa Processors, Inc.	247.50	1.331	2.844	0.008	6.468	10.65
University Of Delaware, Newark	160.50	20.105	0.284	0.201	3.066	23.66
VeriSign Inc.	67.00	0.498	0.044	0.002	0.018	0.56
Vibrantz Minerals LLC.	2.75	0.227	0.295	0.014	0.021	0.56
Warren F Beasley Power Station (DEMEC)	33.00	3.127	1.177	0.109	0.379	4.79
Wilmington Wastewater Treatment Plant	294.50	4.656	1.480	0.012	0.716	6.86

Appendix C
**AQ Organizational Chart (December 31,
2025)**

Appendix C: AQ Organizational Chart (December 31, 2025)



References

7 Del. C. Chapter 60, Subchapter VIII § 6099. (n.d.). Delaware.

<http://delcode.delaware.gov/title7/c060/sc08/index.shtml>